

### Initiatives vs. Savings Certainty

Service Area	Example Initiatives	Expected Fiscal Impact	Savings Certainty
Administration	Joint purchasing, shared training, consolidated printing	Reduced unit costs and overhead	High
Finance	Shared tax assessment and collection systems	Economies of scale; improved collections	High
Public Works	Joint fuel purchasing, fleet standardization	Lower operating and maintenance costs	High
Public Safety	County electronic monitoring used by City	Reduced incarceration costs	Medium-High
Economic Development	Coordinated grant and development efforts	Indirect fiscal and economic benefits	Medium
Human Services	Co-location and regional service delivery	Mixed savings; service improvements	Medium
Parks & Recreation	Shared volunteer programs, mutual aid	Limited fiscal impact	Low
Health	Integrated regional health services	Improved outcomes; minimal direct savings	Low (Fiscal)

*Savings certainty reflects the degree to which the report identifies quantifiable or clearly demonstrated fiscal impacts.*